CÔNG TY CỔ PHẦN
TẬP ĐOÀN MASAN
MASAN GROUP CORPORATION

Số: 365 /2026
No.: ______ */2026*

CỘNG HOÀ XÃ HỘI CHỦ NGHĨA VIỆT NAM
Độc lập - Tự do - Hạnh phúc
THE SOCIALIST REPUBLIC OF VIETNAM
Independence - Freedom - Happiness

Tp. HCM, ngày 07 tháng 09 năm 2026
Ho Chi Minh City, 07 September 2026

CÔNG BỐ THÔNG TIN BẤT THƯỜNG
EXTRA-ORDINARY INFORMATION DISCLOSURE

Kính gửi: **Ủy ban Chứng khoán Nhà nước**
Sở Giao dịch Chứng khoán Hà Nội
Sở Giao dịch Chứng khoán Hồ Chí Minh

To: ***State Securities Commission of Vietnam***
Hanoi Stock Exchange
Ho Chi Minh Stock Exchange

1. Tên tổ chức: **Công ty Cổ phần Tập đoàn Masan**
   Name of organization: Masan Group Corporation
   Mã chứng khoán/Mã thành viên: **MSN**
   Stock code/Broker code: MSN
   Địa chỉ: Số 23 Lê Duẩn, Phường Sài Gòn, Tp. Hồ Chí Minh
   Address: No. 23 Le Duan, Sai Gon Ward, Ho Chi Minh City
   Điện thoại liên hệ/*Tel.*: 28 6256 3862 Fax: 28 3827 4115

2. Nội dung thông tin công bố: **Nghị quyết HĐQT số 364/2026/NQ-HĐQT ngày 07/09/2026 phê duyệt việc Công ty TNHH Zenith Investment cùng với Công ty Cổ phần Masan Blue sáp nhập vào Công ty TNHH Tầm nhìn Masan.**
   Contents of disclosure: Board Resolution No 364/2026/NQ-HĐQT dated 07 September 2026, approving the merger of Zenith Investment Company Limited and Masan Blue Corporation into Masan Horizon Company Limited.

3. Thông tin này đã được công bố trên trang thông tin điện tử của công ty vào ngày 07/09/2026 tại đường dẫn https://masangroup.com/vi/investor-relations.html
   This information was disclosed in the folder Corporate Announcements of section Investor Center on the Company's website on 7 September, 2026 at https://masangroup.com/investor-relations.html

Chúng tôi xin cam kết các thông tin công bố trên đây là đúng sự thật và hoàn toàn chịu trách nhiệm trước pháp luật về nội dung các thông tin đã công bố/*We hereby certify that the information provided is true and correct and we bear the full responsibility to the law.*

Tài liệu đính kèm/Attached documents:

Tài liệu liên quan đến nội dung thông tin công bố như nêu tại Mục 2;

Documents related to disclosed information at mentioned in Item 2.

ĐẠI DIỆN TỔ CHỨC

ORGANIZATION REPRESENTATIVE

Người được ủy quyền công bố thông tin

Authorized representative for information disclosure

LUẬT SƯ TRƯỞNG / *GENERAL COUNSEL*

TRẦN PHƯƠNG BẮC

MASAN GROUP CORPORATION	**SOCIALIST REPUBLIC OF VIETNAM**
No.: 364 /2026/NQ-HĐQT	Independence – Freedom – Happiness
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	Ho Chi Minh City, 07 September 2026

RESOLUTION OF THE BOARD OF DIRECTORS MASAN GROUP CORPORATION

BOARD OF DIRECTORS

- Pursuant to the Law on Enterprises No. 59/2020/QH14 adopted by the National Assembly on 17/6/2020;

- Pursuant to the Law on Securities No. 54/2019/QH14 adopted by the National Assembly on 26/11/2019;

- Pursuant to the Charter of Masan Group Corporation (the "**Company**") dated 26/6/2026; and

- Pursuant to the Vote Counting Minutes for the Board of Directors' Written Resolutions No. 363 /2026/BBKP-HĐQT dated 7 /9 /2026.

HEREBY RESOLVES

Article 1: In order to simplify the ownership structure of the companies within the Group, to approve the merger of Zenith Investment Company Limited ("**Zenith**") and Masan Blue Corporation ("**Masan Blue**") into Masan Horizon Company Limited ("**Masan Horizon**" or the "**Merging Company**") (the "**Merger**").

Article 2: To approve Zenith's execution, transfer and performance of all agreements, contracts and other documents relating to the Merger, including but not limited to the merger agreement, handover minutes and other documents relating to the Merger, together with any amendments or supplements as necessary (collectively, the "**Merger Documents**").

Article 3: To approve the following authorizations:

1. To authorize the Chairperson of the Board of Directors and/or the Chief Executive Officer of the Company, in the Company's position as owner of Zenith, to:

(i) decide all matters relating to the Merger;

(ii) appoint the Company's authorized representative at Masan Horizon and decide necessary personnel matters of Masan Horizon within the owner's authority in accordance with law; and

(iii) execute documents and carry out all procedures necessary to complete the Merger.

2. To authorize the Chairperson and legal representative of Zenith, in Zenith's capacity as a merging company, to:

CÔNG CỔ PH TẬP ĐO MASA M.S.D.N:0303576 THÀNH PHỐ HỒ

(i) decide the specific terms, conditions and contents of the merger agreement and the Merger Documents;

(ii) represent Zenith in executing and performing the merger agreement and the Merger Documents;

(iii) perform, or authorize other personnel to perform, the work required to complete the economic concentration notification and enterprise change registration procedures relating to the Merger with the competent state authorities; and

(iv) decide and carry out all other matters necessary to complete the Merger.

3. To authorize the Chairperson and legal representative of Zenith, in Zenith's capacity as owner of the Merging Company, to:

(i) issue the owner's decision approving Masan Horizon's merger with Zenith and Masan Blue;

(ii) perform, or authorize other personnel to perform, the work required to complete the economic concentration notification and enterprise change registration procedures relating to the Merger with the competent state authorities; and

(iii) decide and carry out all other matters necessary to complete the Merger.

Article 4: The Board of Management, relevant individuals and departments shall be responsible for implementing this Resolution.

Article 5: This Resolution shall take effect from the date of signing.

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

CHAIRPERSON OF THE BOARD OF DIRECTORS

NGUYỄN ĐĂNG QUANG